

**CONSTITUTION
OF
AUSTRALASIAN HORSE BREEDERS
FEDERATION LTD**

Australian Company Number (ACN) 663109671
Australian Business Number (ABN) 32663109671

A company limited by guarantee

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Preliminary

1. Name of the company

The name of the **company** is
Australasian Horse Breeders Federation Ltd (the **company**).

2. Type of company

The **company** is a public **company** limited by guarantee.

3. Limited liability of members

The liability of members is limited to the amount of the guarantee in clause 4.

4. The guarantee

Each director (person) must contribute an amount no more than \$10 (the guarantee) to the property of the **company** if the **company** is wound up while the member is a member, or a director is a director, within 12 months after they stop being a member, and this contribution is required to pay for the:

- (a) debts and liabilities of the **company** incurred before the member stopped being a member, or
- (b) costs of winding up.

5. Definitions

In this constitution, words and phrases have the meaning set out in clauses 71 and 73.

6. Jurisdiction

The **company** is a registered Australian **company** with ASIC

Purposes and powers

7. Object

The **company's** object, as an equine industry led initiative, is to pursue the following purpose(s):

- (a) Bring a united voice from Australasian breed societies to key external stakeholders.
- (b) Bridge the gap between equine breeding and performance for all Australasian Horse Activities.
- (c) Continue to support and promote Australasian equine breeders to the region and beyond.
- (d) Dedicate to bring about meaningful change in the equine industry; and
- (e) Target the specific needs and challenges faced by Australasian equine breeders and societies by (amongst other things):
 - i. encouraging equine breeders to register their horses.
 - ii. linking all results to horses and digital data exchange between societies where possible.
 - iii. liaising with equine sporting and performance organisations.
 - iv. lobbying peak bodies to only accept and publish equine breeding information that has been verified and supplied from registered horses of recognised breed organisations; and

- v. publishing annual statistics on horses and performances.

8. Powers

The **company** has the following powers, which may only be used to carry out its purpose(s) set out in clause 7:

- (a) the powers of an individual, and
- (b) all the powers of a **company** limited by guarantee under the **Corporations Act**.

9. Amending the constitution

- 9.1 Voting members may amend this constitution by passing a **special resolution at a general meeting**.
- 9.2 Member voting rights to amend the constitution are provided in clause 33.
- 9.3 At least 10% of the voting members of the **company must be present at the general meeting, or voting by proxy**, to be able to vote to amend the constitution.
- 9.4 At least 75% of the voting members of the **company that are present at the general meeting, or voting by proxy**, must unanimously agree to amend the constitution.
- 9.5 In the event of such, a general meeting not achieving the required voting members in presence or by proxy (10%), another general meeting shall be called.
- 9.6 In the event of the second general meeting not achieving the required voting members in presence or by proxy then:
 - (a) the passing of the special resolution to amend the constitution can be carried by 51% of the voting Breed Organisations either **present at the general meeting or voting by proxy**.
 - (b) In this event, irrespective of clause 33, each Breed Society carries one vote per breed society
- 9.7 In the event of a drawn vote the chairperson holds the casting vote in line with clause 28.2.

Members

10. Membership and register of members

- 10.1 The members of the **company** are:
 - (a) **initial members**, and
 - (b) any other person that the directors allow to be a member, in accordance with this constitution.
- 10.2 The **company** must establish and maintain a register of members. The register of members must be kept by the secretary and must contain:
 - (a) for each current member:
 - i. name
 - ii. address
 - iii. any alternative address nominated by the member for the service of notices, and
 - iv. date the member was entered on to the register.
 - (b) for each person who stopped being a member in the last 7 years:
 - i. name
 - ii. address

- iii. any alternative address nominated by the member for the service of notices, and
 - iv. dates the membership started and ended.
- 10.3 The **company** must give current members access to the register of members, but only disclose:
- (a) for each current member:
 - i. name
 - (b) for each member who stopped being a member in the last 7 years:
 - i. name
- 10.4 Information that is accessed from the register of members must only be used in a manner relevant to the interests or rights of members.

11. Who can be a member?

- 11.1 A person who supports the purposes of the **company** is eligible to apply to be a member of the **company** under clause 12.
- 11.2 In this clause, 'person' means an individual or incorporated body but not limited to:
- (a) Equine Breed Society, Group, Association or Organisation
 - (b) Individual equine breeder
 - (c) Equine professional
 - (d) Individual with a proven interest and contribution within the Equine Industry
- 11.3 A member must be eighteen years of age or over. If a prospective member is under the age of eighteen years a parent or guardian must take the membership out on their behalf.

12. How to apply to become a member

A person (as defined in clause 11.2) may apply to become a member of the **company** by stating that they:

- (a) want to become a member
- (b) support the purpose(s) of the **company**, and
- (c) agree to comply with the **company's** constitution, including paying the guarantee under clause 4 if required.

13. Decision on whether to approve membership or not

- 13.1 On application, an applicant becomes a provisional member, pending company approval.
- 13.2 The company must consider an application for membership within a reasonable timeframe after the company receives the application.
- 13.3 If the company approves an application, the company must as soon as possible:
- (a) enter the new member on the register of members, and
 - (b) Notify the applicant to tell them that their application was approved, and the date that their membership started (see clause 14).
- 13.4 If the company rejects an application, the company must write to the applicant as soon as possible to tell them that their application has been rejected but does not have to give reasons.
- 13.5 For the avoidance of doubt, the directors may approve an application even if the application does not state the matters listed in clauses 12(a), 12(b) or 12(c). In that case, by applying to be a member, the applicant agrees to those three matters.

14. When a person becomes a member

Other than **initial members**, an applicant will become a member when they are entered on the register of members.

15. When a person stops being a member

A person immediately stops being a member if they:

- (a) die
- (b) are wound up or otherwise dissolved or deregistered (for an incorporated member)
- (c) resign, by writing to the secretary
- (d) are expelled under clause 18, or
- (e) have not responded within three months to a written request from the secretary that they confirm in writing that they want to remain a member.

16. Membership Fees

Membership fees will be defined through a Membership Fee Policy and Procedures document, approved by directors, and renewed on an annual basis.

Dispute resolution and disciplinary procedures

17. Dispute resolution

- 17.1 The dispute resolution procedure in this clause applies to disputes (disagreements) under this constitution between a member or director and:
- (a) one or more members
 - (b) one or more directors, or
 - (c) the **company**.
- 17.2 A member must not start a dispute resolution procedure in relation to a matter which is the subject of a disciplinary procedure under clause 18 until the disciplinary procedure is completed.
- 17.3 Those involved in the dispute must try to resolve it between themselves within 14 days of knowing about it.
- 17.4 If those involved in the dispute do not resolve it under clause 17.3, they must within 10 days:
- (a) tell the directors about the dispute in writing
 - (b) agree or request that a mediator be appointed, and
 - (c) attempt in good faith to settle the dispute by mediation.
- 17.5 The mediator must:
- (a) be chosen by agreement of those involved, or
 - (b) where those involved do not agree:
 - i. for disputes between members, a person chosen by the directors, or
 - ii. for other disputes, a person chosen by the president of the law institute or society in the state or territory in which the **company** has its registered office.
- 17.6 A mediator chosen by the directors under clause 17.5(b)(i):
- (a) may be a member or former member of the **company**
 - (b) must not have a personal interest in the dispute, and
 - (c) must not be biased towards or against anyone involved in the dispute.
- 17.7 When conducting the mediation, the mediator must:
- (a) allow those involved a reasonable chance to be heard

- (b) allow those involved a reasonable chance to review any written statements
- (c) ensure that those involved are given natural justice, and
- (d) not decide on the dispute.

18. Disciplining members

- 18.1 In accordance with this clause, the directors may resolve to warn, suspend, or expel a member from the **company** if the directors consider that:
- (a) the member has breached this constitution, or
 - (b) the member's behaviour is causing, has caused, or is likely to cause harm to the **company**.
- 18.2 At least 14 days before the directors' meeting at which a resolution under clause 18.1 will be considered, the secretary must notify the member in writing:
- (a) that the directors are considering a resolution to warn, suspend or expel the member
 - (b) that this resolution will be considered at a directors' meeting and the date of that meeting
 - (c) what the member is said to have done or not done
 - (d) the nature of the resolution that has been proposed, and
 - (e) that the member may provide an explanation to the directors, and details of how to do so.
- 18.3 Before the directors pass any resolution under clause 18.1, the member must be given a chance to explain or defend themselves by:
- (a) sending the directors, a written explanation before that directors' meeting, and/or
 - (b) speaking at the meeting.
- 18.4 After considering any explanation under clause 18.3, the directors may:
- (a) take no further action
 - (b) warn the member
 - (c) suspend the member's rights as a member for a period of no more than 12 months
 - (d) expel the member
 - (e) refer the decision to an unbiased, independent person on conditions that the directors consider appropriate (however, the person can only decide that the directors could have made under this clause), or
 - (f) require the matter to be determined at a **general meeting**.
- 18.5 The directors cannot fine a member.
- 18.6 The secretary must give written notice to the member of the decision under clause 18.4 as soon as possible.
- 18.7 Disciplinary procedures must be completed as soon as reasonably practical.
- 18.8 There will be no liability for any loss or injury suffered by the member because of any decision made in good faith under this clause.

General meetings of members

19. General meetings called by directors

- 19.1 The directors may call a **general meeting**.
- 19.2 **If Members** defined as tier 2 and 3 on the **tiers of membership** make a written request to the **company** for a **general meeting** to be held, the directors must:

- (a) within 21 days of the members' request, give all members notice of a **general meeting**, and
 - (b) hold the **general meeting** within 2 months of the members' request.
- 19.3 The members who make the request for a **general meeting** must:
- (a) state in the request any resolution to be proposed at the meeting
 - (b) sign the request, and
 - (c) give the request to the **company**.
- 19.4 Separate copies of a document setting out the request may be signed by members if the wording of the request is the same in each copy.

20. General meetings called by members

- 20.1 If the directors do not call the meeting within 21 days of being requested under clause 19.2, all members (100%) who made the request may call and arrange to hold a **general meeting**.
- 20.2 To call and hold a meeting under clause 20.1 the members must:
- (a) as far as possible, follow the procedures for **general meetings** set out in this constitution
 - (b) call the meeting using the list of members on the **company's** member register, which the **company** must provide to the members making the request at no cost, and
 - (c) hold the **general meeting** within three months after the request was given to the **company**.
- 20.3 The **company** must pay the members who request the **general meeting** any reasonable expenses they incur because the directors did not call and hold the meeting.

21. Annual general meeting

- 21.1 A **general meeting**, called the annual **general meeting**, must be held:
- (a) within 18 months after registration of the **company**, and
 - (b) after the first annual **general meeting**, at least once in every calendar year.
- 21.2 Even if these items are not set out in the notice of meeting, the business of an annual **general meeting** may include:
- (a) a review of the **company's** activities
 - (b) a review of the **company's** finances
 - (c) any auditor's report
 - (d) the election of directors, and
 - (e) the appointment and payment of auditors, if any.
- 21.3 Before or at the annual **general meeting**, the directors must give information to the members on the **company's** activities and finances during the period since the last annual **general meeting**.
- 21.4 The chairperson of the annual **general meeting** must give members a reasonable opportunity at the meeting to ask questions or make comments about the management of the **company**.

22. Notice of general meetings

- 22.1 Notice of a **general meeting** must be given to:
- (a) each member entitled to vote at the meeting

- (b) each director, and
 - (c) the auditor (if any).
- 22.2 Notice of a **general meeting** must be provided in writing at least 21 days before the meeting.
- 22.3 Notice of a **general meeting** must be given to:
- (a) Each member entitled to a vote at the meeting,
 - (b) Each director, and
 - (c) The auditor (if any)
- 22.4 Subject to clause 22.5, notice of a meeting may be provided less than 21 days before the meeting if:
- (a) for an annual **general meeting**, all the members entitled to attend and vote at the annual **general meeting** agree beforehand, or
 - (b) for any other **general meeting**, members with at least 95% of the votes that may be cast at the meeting agree beforehand.
- 22.5 Notice of a meeting cannot be provided less than 21 days before the meeting if a resolution will be moved to:
- (a) remove a director
 - (b) appoint a director to replace a director who was removed, or
 - (c) remove an auditor.
- 22.6 Notice of a **general meeting** must include:
- (a) the place, date, and time for the meeting (and if the meeting is to be held in two or more places, the technology that will be used to facilitate this)
 - (b) the general nature of the meeting's business
 - (c) if applicable, that a **special resolution** is to be proposed and the words of the proposed resolution
 - (d) a statement that members have the right to appoint proxies and that, if a member appoints a proxy:
 - i. the proxy does not need to be a member of the **company**
 - ii. the proxy form must be delivered to the **company** at its registered address, or the address (including an electronic address) specified in the notice of the meeting, and
 - iii. the proxy form must be delivered to the **company** at least 48 hours before the meeting.
- 22.7 If a **general meeting** is adjourned (put off) for one month or more, the members must be given new notice of the resumed meeting.

23. Quorum at general meetings

- 23.1 For a **general meeting** to be held, the following must be present:
- (a) Three (3) directors of a five (5) director board
 - (b) Four (4) directors of a (6) director board
 - (c) Five (5) directors of a seven (7) director board
 - (d) Six (6) directors of an eight (8) director board
 - (e) Seven (7) directors of a nine (9) director board
- 23.2 When determining whether a quorum is present, a person may only be counted once (even if that person is a representative or proxy of more than one member).
- 23.3 No business may be conducted at a **general meeting** if a quorum is not present.
- 23.4 If there is no quorum present within 30 minutes after the starting time stated in the notice of **general meeting**, the **general meeting** is adjourned to the date, time, and

place that the chairperson specifies. If the chairperson does not specify one or more of those things, the meeting is adjourned to:

- (a) if the date is not specified – the same day in the next week
- (b) if the time is not specified – the same time, and
- (c) if the place is not specified – the same place.

23.5 If no quorum is present at the resumed meeting within 30 minutes after the starting time set for that meeting, the meeting is cancelled.

24. Auditor's right to attend meetings

24.1 The auditor (if any) is entitled to attend any **general meeting** and to be heard by the members on any part of the business of the meeting that concerns the auditor in the capacity of auditor.

24.2 The **company** must give the auditor (if any) any communications relating to the **general meeting** that a member of the **company** is entitled to receive.

25. Representatives of members

25.1 An incorporated member may appoint as a representative:

- (a) one individual to represent the member at meetings and to sign circular resolutions under clause 31, and
- (b) the same individual or another individual for the purpose of being appointed or elected as a director.

25.2 The appointment of a representative by a member must:

- (a) be in writing
- (b) include the name of the representative
- (c) be signed on behalf of the member, and
- (d) be given to the **company** or, for representation at a meeting, be given to the chairperson before the meeting starts.

25.3 A representative has all the rights of a member relevant to the purposes of the appointment as a representative.

25.4 The appointment may be standing (ongoing).

26. Using technology to hold meetings

26.1 The **company** may hold a **general meeting** at two or more venues using any technology that gives the members a reasonable opportunity to participate, including to hear and be heard.

26.2 Anyone using this technology is taken to be present in person at the meeting.

27. Chairperson for general meetings

27.1 The **elected chairperson** is entitled to chair **general meetings**.

27.2 The members present are entitled to vote at a **general meeting** may choose a director or member to be the chairperson for that meeting if:

- (a) there is no **elected chairperson**, or
- (b) the **elected chairperson** is not present within 30 minutes after the starting time set for the meeting, or
- (c) the **elected chairperson** is present but says they do not wish to act as chairperson of the meeting.

28. Role of the chairperson

- 28.1 The chairperson is responsible for the conduct of the **general meeting**, and for this purpose must give members a reasonable opportunity to make comments and ask questions (including to the auditor (if any)).
- 28.2 The chairperson holds the casting vote.

29. Adjournment of meetings

- 29.1 If a quorum is present, a **general meeting** must be adjourned if a majority of **members present** direct the chairperson to adjourn it.
- 29.2 Only unfinished business may be dealt with at a meeting resumed after an adjournment.

Members' resolutions and statements

30. Members' resolutions and statements

- 30.1 **Members** defined as tier 2 and 3 on the **tiers of membership** may give:
- (a) written notice to the **company** of a resolution they propose to move at a **general meeting (members' resolution)**, and/or
 - (b) a written request to the **company** that the **company** give all its **members** a statement about a proposed resolution or any other matter that may properly be considered at a **general meeting (members' statement)**.
- 30.2 A notice of a **members' resolution** must set out the wording of the proposed resolution and be signed by the **members** proposing the resolution.
- 30.3 A request to distribute a **members' statement** must set out the statement to be distributed and be signed by the **members** making the request.
- 30.4 Separate copies of a document setting out the notice or request may be signed by **members** if the wording is the same in each copy.
- 30.5 The percentage of votes that **members** have (as described in clause 30.1) is to be worked out as at midnight before the request or notice is given to the **company**.
- 30.6 If the **company** has been given notice of a **members' resolution** under clause 30.1(a), the resolution must be considered at the next **general meeting** held more than two months after the notice is given.
- 30.7 This clause does not limit any other right that a member must propose a resolution at a **general meeting**.

31. Company must give notice of proposed resolution or distribute statement

- 31.1 If the **company** has been given a notice or request under clause 30:
- (a) in time to send the notice of proposed **members' resolution** or a copy of the **members' statement** to **members** with a notice of meeting, it must do so at the **company's** cost, or
 - (b) too late to send the notice of proposed **members' resolution** or a copy of the **members' statement** to **members** with a notice of meeting, then the **members** who proposed the resolution or made the request must pay the expenses reasonably incurred by the **company** in giving **members** notice of the proposed **members' resolution** or a copy of the **members' statement**. However, at a **general meeting**, the **members** may pass a resolution that the **company** will pay these expenses.

- 31.2 The **company** does not need to send the notice of proposed **members'** resolution or a copy of the **members'** statement to **members** if:
- (a) it is more than 1 000 words long
 - (b) the directors consider it may be defamatory
 - (c) clause 31.1(b) applies, and the **members** who proposed the resolution or made the request have not paid the **company** enough money to cover the cost of sending the notice of the proposed **members'** resolution or a copy of the **members'** statement to **members**, or
 - (d) in the case of a proposed **members'** resolution, the resolution does not relate to a matter that may be properly considered at a **general meeting** or is otherwise not a valid resolution able to be put to the **members**.

32. Circular resolutions of members

- 32.1 Subject to clause 32.3, the directors may put a resolution to the **members** to pass a resolution without a **general meeting** being held (a circular resolution).
- 32.2 The directors must notify the auditor (if any) as soon as possible that a circular resolution has or will be put to **members** and set out the wording of the resolution.
- 32.3 Circular resolutions cannot be used:
- (a) for a resolution to remove an auditor, appoint a director or remove a director
 - (b) for passing a **special resolution**, or
 - (c) where the **Corporations Act** or this constitution requires a meeting to be held.
- 32.4 A circular resolution is passed if all the **members** entitled to vote on the resolution sign or agree to the circular resolution, in the manner set out in clause 32.5 or clause 30.6.
- 32.5 **Members** may sign:
- (a) a single document setting out the circular resolution and containing a statement that they agree to the resolution, or
 - (b) separate copies of that document if the wording is the same in each copy.
- 32.6 The **company** may send a circular resolution by email to **members** and **members** may agree by sending a reply email to that effect, including the text of the resolution in their reply.

Voting at general meetings

33. Membership voting rights allocations:

Tiers of Membership	Member	General Votes	Constitution Votes
1	Individual Breeder	1 Vote	1 vote
1	Equine Professional	1 Vote	1 vote
1	Individual with proven interest / contribution	1 Vote	1 Vote
2	Business / Company registered Equine Breeder	10 Votes	10 votes
3	Equine Breed Association / Society / Group / Organisation – with a membership base	Number of votes is determined at 10% of membership base, with a maximum of 500 votes per entity	Number of votes is determined at 3% of membership base, with a maximum of 100 votes per entity

33.1 Any variation to the assigned voting rights allocation must be made by way of a special resolution at an annual general meeting.

34. Challenge to member's right to vote

- 34.1 A member or the chairperson may only challenge a person's right to vote at a **general meeting** at that meeting.
- 34.2 If a challenge is made under clause 34.1, the chairperson must decide whether the person may vote. The chairperson's decision is final.

35. How voting is carried out

- 35.1 Voting must be conducted and decided by:
- a show of hands
 - a vote in writing, or
 - another method chosen by the chairperson that is fair and reasonable in the circumstances.
- 35.2 Before a vote is taken, the chairperson must state whether any proxy votes have been received and, if so, how the proxy votes will be cast.
- 35.3 On a show of hands, the chairperson's decision is conclusive evidence of the result of the vote.
- 35.4 The chairperson and the meeting minutes do not need to state the number or proportion of the votes recorded in favour or against on a show of hands.

36. When and how a vote in writing must be held

- 36.1 A vote in writing may be demanded on any resolution instead of or after a vote by a show of hands by:
- at least five **members present**
 - members present** with at least 50% of the votes that may be passed on the resolution on the vote in writing (worked out as at the midnight before the vote in writing is demanded), or

- (c) the chairperson.
- 36.2 A vote in writing must be taken when and how the chairperson directs unless clause 36.3 applies.
- 36.3 A vote in writing must be held immediately if it is demanded under clause 36.1:
 - (a) for the election of a chairperson under clause 27.2, or
 - (b) to decide whether to adjourn the meeting.
- 36.4 A demand for a vote in writing may be withdrawn.

37. Appointment of proxy

- 37.1 A member may appoint a proxy to attend and vote at a **general meeting** on their behalf.
- 37.2 A proxy does not need to be a member.
- 37.3 A proxy appointed to attend and vote for a member has the same rights as the member to:
 - (a) speak at the meeting
 - (b) vote in a vote in writing (but only to the extent allowed by the appointment), and
 - (c) join in to demand a vote in writing under clause 36.1.
- 37.4 An appointment of proxy (proxy form) must be signed by the member appointing the proxy and must contain:
 - (a) the member's name and address
 - (b) the **company's** name
 - (c) the proxy's name or the name of the office held by the proxy, and
 - (d) the meeting(s) at which the appointment may be used.
- 37.5 A proxy appointment may be standing (ongoing).
- 37.6 Proxy forms must be received by the **company** at the address stated in the notice under clause 22.6(d) or at the **company's** registered address at least 48 hours before a meeting.
- 37.7 A proxy does not have the authority to speak and vote for a member at a meeting while the member is at the meeting.
- 37.8 Unless the **company** receives written notice before the start or resumption of a **general meeting** at which a proxy votes, a vote cast by the proxy is valid even if, before the proxy votes, the appointing member:
 - (a) dies
 - (b) is mentally incapacitated
 - (c) revokes the proxy's appointment, or
 - (d) revokes the authority of a representative or agent who appointed the proxy.
- 37.9 A proxy appointment may specify the way the proxy must vote on a particular resolution.

38. Voting by proxy

- 38.1 A proxy is not entitled to vote on a show of hands (but this does not prevent a member appointed as a proxy from voting as a member on a show of hands).
- 38.2 When a vote in writing is held, a proxy:
 - (a) does not need to vote, unless the proxy appointment specifies the way they must vote
 - (b) if the way they must vote is specified on the proxy form, must vote that way, and

- (c) if the proxy is also a member or holds more than one proxy, may cast the votes held in different ways.

Directors

39. Number of directors

- 39.1 The **company** must have at least three and no more than nine directors.
- 39.2 The desired number of directors is no less than five (5) and no more than seven (7). This may, on occasion, raise to nine (9) directors as described under 40.4, if:
 - (a) A specific skill is required
 - (b) A sitting director (at expiry) has a qualification(s) or demonstrated performance that is considered highly desirable to retain
- 39.3 At least five (5) directors should represent a recognised and registered Breed Association/Group/Society/Organisation, with no two (2) directors being from the same entity.
- 39.4 At least one (1) director, but no more than two (2) directors, should represent a New Zealand recognised and registered Breed Association/Group/Society/Organisation. Should there be no New Zealand director nominations the director nomination is open to non-New Zealand director nominations.
- 39.5 The desirable selection and mix of directors should include:
 - (a) Breed Association/Group/Society/Organisation representation
 - (b) Required Skills

40. Election and appointment of directors

- 40.1 The initial directors are the people who have agreed to act as directors and who are named as proposed directors in the application for registration of the **company**.
- 40.2 Apart from the initial directors and directors appointed under clause 40.5, the **members** may elect a director by a resolution passed in a **general meeting**.
- 40.3 Each of the directors must be appointed by a separate resolution, unless:
 - (a) the **members** present have first passed a resolution that the appointments may be voted on together, and
 - (b) no votes were cast against that resolution.
- 40.4 A person is eligible for election as a director of the **company** if they:
 - (a) are a member of the **company**, or a representative of a member of the **company** (appointed under clause 25)
 - (b) are nominated by two **members** or representatives of **members** entitled to vote (unless the person was previously elected as a director at a **general meeting** and has been a director since that meeting),
 - (c) give the **company** their signed consent to act as a director of the **company**, and
 - (d) are not ineligible to be a director under the **Corporations Act**.
- 40.5 The directors may appoint a person as a director to fill a casual vacancy or as an additional director if that person:
 - (a) is a member of the **company**, or a representative of a member of the **company** (appointed under clause 25)

- (b) gives the **company** their signed consent to act as a director of the **company**, and
 - (c) is not ineligible to be a director under the **Corporations Act**.
- 40.6 If the number of directors is reduced to fewer than three or is less than the number required for a quorum, the continuing directors may act for the purpose of increasing the number of directors to three (or higher if required for a quorum) or calling a **general meeting**, but for no other purpose.

41. Election of chairperson

The directors must elect a director as the **company's elected chairperson**.

42. Term of office of a director

- 42.1 Directors will be appointed for no more than two (2) consecutive terms of three (3) years
- 42.2 A former director can stand again for election as a director after a period of three (3) years from the expiry of their term of office.
- 42.3 A director may have their term of office extended by directors under clauses 39.2(b) and 39.5
- 42.4 A director's term of office starts at the end of the annual **general meeting** at which they are elected and ends at the end of the annual **general meeting** at which they retire.
- 42.5 The term of office of a director extended by directors under clauses 39.2(b) and 39.5 should not exceed a further three years.
- 42.6 At each annual **general meeting**, any director appointed by the directors to fill a casual vacancy or as an additional director must retire
- 42.7 A director who has held office for a continuous period of six years or by way of extension under clauses 39.2(b), 39.5 and 42.3 may only be re-appointed or re-elected by a **special resolution**.

43. When a director stops being a director

A director stops being a director if they:

- (a) give written notice of resignation as a director to the **company**
- (b) die
- (c) are removed as a director by a resolution of the **members**
- (d) stop being a member of the **company**
- (e) are a representative of a member, and that member stops being a member
- (f) are a representative of a member, and the member notifies the **company** that the representative is no longer a representative
- (g) are absent for three (3) consecutive directors' meetings without approval from the directors, or
- (h) become ineligible to be a director of the **company** under the **Corporations Act**.

Powers of directors

44. Powers of directors

- 44.1 The directors are responsible for managing and directing the activities of the **company** to achieve the purpose(s) set out in clause 7.

- 44.2 The directors may use all the powers of the **company** except for powers that, under the **Corporations Act** or this constitution, may only be used by **members**.
- 44.3 The directors must decide on the responsible financial management of the **company** including:
- (a) any suitable written delegations of power under clause 45, and
 - (b) how money will be managed, such as how electronic transfers, negotiable instruments or cheques must be authorised and signed or otherwise approved.
- 44.4 The directors cannot remove a director or auditor. Directors and auditors may only be removed by a **members'** resolution at a **general meeting**.

45. Delegation of directors' powers

- 45.1 The directors may delegate any of their powers and functions to a committee, a director, an employee of the **company** (such as a chief executive officer) or any other person, as they consider appropriate.
- 45.2 The delegation must be recorded in the **company's** minute book.

46. Payments to directors

- 46.1 The **company** must not pay fees to a director for acting as a director unless provision is made through the Directors Fees and Payment Policy and Procedures document and passed at an annual **general meeting**.
- 46.2 The company must reimburse a director for allowable reasonable expenses properly incurred by the director in connection with the business and affairs of company and performing their duties including not limited to:
- (a) A meeting of directors
 - (b) A meeting of a committee of directors
 - (c) The annual **general meeting** of the company
 - (d) payment of a director(s) for professional services conducted for the company other than as a director
- 46.3 Allowable and reasonable fees and payments will be defined, annually reviewed, and revised under the Directors Fees and Payment Policy and Procedures document and in accordance with:
- (a) Australian legal and taxation requirements
 - (b) any other company policy and procedures management, and
 - (c) include an aggregate amount for expenses with capped amounts for defined activities
- 46.4 Any substantive variations to the Director Fee and Payment Policy and Procedures document must be voted for by **members** at the annual **general meeting**
- 46.5 A fee or payment may be paid to a director(s) who provide a professional service to the company where the service has the prior approval of directors given at a general meeting and is:
- (a) awarded in line with company Procurement Policy and Processes and is
 - (a) not more than an amount which would be reasonable payment for the service
- 46.6 The **company** may pay premiums for insurance indemnifying directors, as allowed for by law (including the **Corporations Act**) and this constitution.

47. Execution of documents

The **company** may execute a document without using a common seal if the document is signed by:

- (a) two directors of the **company**, or
- (b) a director and the secretary.

Duties of directors

48. Duties of directors

The directors must comply with their duties as directors under legislation and common law (judge-made law), and with the duties described in governance which include:

- (a) to exercise their powers and discharge their duties with the degree of care and diligence that a reasonable individual would exercise if they were a director of the **company**
- (b) to act in good faith in the best interests of the **company** and to further the purpose(s) of the **company** set out in clause 7
- (c) not to misuse their position as a director
- (d) not to misuse information they gain in their role as a director
- (e) to disclose any perceived or actual material conflicts of interest in the manner set out in clause 49
- (f) to ensure that the financial affairs of the **company** are managed responsibly, and
- (g) not to allow the **company** to operate while it is insolvent.

49. Conflicts of interest

49.1 A director must disclose the nature and extent of any actual or perceived material conflict of interest in a matter that is being considered at a meeting of directors (or that is proposed in a circular resolution):

- (a) to the other directors, or
- (b) if all the directors have the same conflict of interest, to the **members** at the next **general meeting**, or at an earlier time if reasonable to do so.

49.2 The disclosure of a conflict of interest by a director must be recorded in the minutes of the meeting.

49.3 Each director who has a material personal interest in a matter that is being considered at a meeting of directors (or that is proposed in a circular resolution) must not, except as provided under clauses 49.4:

- (a) be present at the meeting while the matter is being discussed, or
- (b) vote on the matter.

49.4 A director may still be present and vote if:

- (a) their interest arises because they are a member of the **company**, and the other **members** have the same interest
- (b) their interest relates to an insurance contract that insures, or would insure, the director against liabilities that the director incurs as a director of the **company** (see clause 67)

- (c) their interest relates to a payment by the **company** under clause 66 (indemnity), or any contract relating to an indemnity that is allowed under the **Corporations Act**
- (d) the Australian Securities and Investments Commission (ASIC) makes an order allowing the director to vote on the matter, or
- (e) the directors who do not have a material personal interest in the matter pass a resolution that:
 - (i) identifies the director, the nature and extent of the director's interest in the matter and how it relates to the affairs of the **company**, and
 - (ii) says that those directors are satisfied that the interest should not stop the director from voting or being present.

Directors' meetings

50. When the directors meet

The directors may decide how often, where and when they meet.

51. Calling directors' meetings

51.1 A director may call a directors' meeting by giving reasonable notice to all the other directors.

51.2 A director may give notice in writing or by any other means of communication that has previously been agreed to by all the directors.

52. Chairperson for directors' meetings

52.1 The **elected chairperson** is entitled to chair directors' meetings.

52.2 The directors at a directors' meeting may choose a director to be the chairperson for that meeting if the **elected chairperson** is:

- (a) not present within 30 minutes after the starting time set for the meeting, or
- (b) present but does not want to act as chairperson of the meeting.

53. Quorum at directors' meetings

53.1 Unless the directors determine otherwise, the quorum for a directors' meeting is a majority (more than 50%) of directors.

53.2 A quorum must be present for the whole directors' meeting.

54. Using technology to hold directors' meetings

54.1 The directors may hold their meetings by using any technology (such as video or teleconferencing) that is agreed to by all the directors.

54.2 The directors' agreement may be a standing (ongoing) one.

54.3 A director may only withdraw their consent within a reasonable period before the meeting.

55. Passing directors' resolutions

A directors' resolution must be passed by a majority of the votes cast by directors present and entitled to vote on the resolution.

56. Circular resolutions of directors

- 56.1 The directors may pass a circular resolution without a directors' meeting being held.
- 56.2 A circular resolution is passed if all the directors entitled to vote on the resolution sign or otherwise agree to the resolution in the manner set out in clause 56.3 or clause 56.4.
- 56.3 Each director may sign:
- (a) a single document setting out the resolution and containing a statement that they agree to the resolution, or
 - (b) separate copies of that document, if the wording of the resolution is the same in each copy.
- 56.4 The **company** may send a circular resolution by email to the directors and the directors may agree to the resolution by sending a reply email to that effect, including the text of the resolution in their reply.
- 56.5 A circular resolution is passed when the last director signs or otherwise agrees to the resolution in the manner set out in clause 56.3 or clause 56.4.

Secretary

57. Appointment and role of secretary

- 57.1 The **company** must have at least one secretary, who may also be a director.
- 57.2 A secretary must be appointed by the directors (after giving the **company** their signed consent to act as secretary of the **company**) and may be removed by the directors.
- 57.3 The directors must decide the terms and conditions under which the secretary is appointed, including any remuneration.
- 57.4 The role of the secretary includes:
- (a) maintaining a register of the **company's members**, and
 - (b) maintaining the minutes and other records of **general meetings** (including notices of meetings), directors' meetings and circular resolutions.

Minutes and records

58. Minutes and records

- 58.1 The **company** must, within one month, make and keep the following records:
- (a) minutes of proceedings and resolutions of **general meetings**
 - (b) minutes of circular resolutions of **members**
 - (c) a copy of a notice of each **general meeting**, and
 - (d) a copy of a **members'** statement distributed to **members** under clause 31.
- 58.2 The **company** must, within one month, make and keep the following records:
- (a) minutes of proceedings and resolutions of directors' meetings (including meetings of any committees), and
 - (b) minutes of circular resolutions of directors.
- 58.3 To allow **members** to inspect the **company's** records:
- (a) the **company** must give a member access to the records set out in clause 58.1, and
 - (b) the directors may authorise a member to inspect other records of the **company**, including records referred to in clause 58.2 and clause 59.1.
- 58.4 The directors must ensure that minutes of a **general meeting** or a directors' meeting are signed within a reasonable time after the meeting by:

- (a) the chairperson of the meeting, or
 - (b) the chairperson of the next meeting.
- 58.5 The directors must ensure that minutes of the passing of a circular resolution (of **members** or directors) are signed by a director within a reasonable time after the resolution is passed.

59. Financial and related records

- 59.1 The **company** must make and keep written financial records that:
- (a) correctly record and explain its transactions and financial position and performance, and
 - (b) enable true and fair financial statements to be prepared and to be audited.
- 59.2 The **company** must also keep written records that correctly record its operations.
- 59.3 The **company** must retain its records for at least 7 years.
- 59.4 The directors must take reasonable steps to ensure that the **company's** records are kept safe.

By-laws

60. By-laws

- 60.1 The directors may pass a resolution to make by-laws to give effect to this constitution.
- 60.2 **Members** and directors must comply with by-laws as if they were part of this constitution.

Notice

61. What is notice

- 61.1 Anything written to or from the **company** under any clause in this constitution is written notice and is subject to clauses 62 to 64, unless specified otherwise.
- 61.2 Clauses 62 to 64 do not apply to a notice of proxy under clause 37.6.

62. Notice to the company

Written notice or any communication under this constitution may be given to the **company**, the directors, or the secretary by:

- (a) delivering it to the **company's** registered office
- (b) posting it to the **company's** registered office or to another address chosen by the **company** for notice to be provided
- (c) sending it to an email address or other electronic address notified by the **company** to the **members** as the **company's** email address or other electronic address, or
- (d) sending it to the fax number notified by the **company** to the **members** as the **company's** fax number.

63. Notice to members

- 63.1 Written notice or any communication under this constitution may be given to a member:
- (a) in person

- (b) by posting it to, or leaving it at the address of the member in the register of **members** or an alternative address (if any) nominated by the member for service of notices
 - (c) sending it to the email or other electronic address nominated by the member as an alternative address for service of notices (if any)
 - (d) sending it to the fax number nominated by the member as an alternative address for service of notices (if any), or
 - (e) if agreed to by the member, by notifying the member at an email or other electronic address nominated by the member, that the notice is available at a specified place or address (including an electronic address).
- 63.2 If the **company** does not have an address for the member, the **company** is not required to give notice in person.

64. When notice is taken to be given

A notice:

- (a) delivered in person, or left at the recipient's address, is taken to be given on the day it is delivered
- (b) sent by post, is taken to be given on the third day after it is posted with the correct payment of postage costs
- (c) sent by email, fax, or other electronic method, is taken to be given on the business day after it is sent, and
- (d) given under clause 63.1(e) is taken to be given on the business day after the notification that the notice is available is sent.

Financial year

65. Company's financial year

The **company's** financial year is from 1 July to 30 June, Australian Financial Year, unless the directors pass a resolution to change the financial year.

Indemnity, insurance, and access

66. Indemnity

- 66.1 The **company** indemnifies each officer of the **company** out of the assets of the **company**, to the relevant extent, against all losses and liabilities (including costs, expenses, and charges) incurred by that person as an officer of the **company**.
- 66.2 In this clause, 'officer' means a director or secretary and includes a director or secretary after they have ceased to hold that office.
- 66.3 In this clause, 'to the relevant extent' means:
- (a) to the extent that the **company** is not precluded by law (including the **Corporations Act**) from doing so, and
 - (b) for the amount that the officer is not otherwise entitled to be indemnified and is not actually indemnified by another person (including an insurer under an insurance policy).
- 66.4 The indemnity is a continuing obligation and is enforceable by an officer even though that person is no longer an officer of the **company**.

67. Insurance

To the extent permitted by law (including the **Corporations Act**), and if the directors consider it appropriate, the **company** may pay or agree to pay a premium for a contract insuring a person who is or has been an officer of the **company** against any liability incurred by the person as an officer of the **company**.

68. Directors' access to documents

- 68.1 A director has a right of access to the financial records of the **company** at all reasonable times.
- 68.2 If the directors agree, the **company** must give a director or former director access to:
- (a) certain documents, including documents provided for or available to the directors, and
 - (b) any other documents referred to in those documents.

Winding up

69. Surplus assets not to be distributed to members

If the **company** is wound up, any **surplus assets** must not be distributed to a member or a former member of the **company**, unless that member or former member is a charity described in clause 70.1.

70. Distribution of surplus assets

- 70.1 Subject to the **Corporations Act** and any other applicable Act, and any court order, any **surplus assets** that remain after the **company** is wound up must be distributed to one or more charities:
- (a) with charitable purpose(s) like, or inclusive of, the purpose(s) in clause 7, and
 - (b) which also prohibit the distribution of any **surplus assets** to its **members** to at least the same extent as the **company**.
- 70.2 The decision as to the charity or charities to be given the **surplus assets** must be made by a **special resolution of members** at or before the time of winding up. If the **members** do not make this decision, the **company** may apply to the Supreme Court to make this decision.

Definitions and interpretation

71. Definitions

In this constitution:

company means the **company** referred to in clause 1

Corporations Act means the *Corporations Act 2001* (Cth)

elected chairperson means a person elected by the directors to be the **company's** chairperson under clause 41

general meeting means a meeting of **members** and includes the annual **general meeting**, under clause 21.1

member means, those who are an organisation or individual registered on the membership register.

initial member means a **member** who is named in the application for registration of the **company**, with their consent, as a proposed member of the **company**

member present means, in connection with a **general meeting**, a **member present** in person, by representative or by proxy at the venue or venues for the meeting

special resolution means a resolution:

- i. of which notice has been given under clause 22.6(c), and
- ii. that has been passed by at least 75% of the votes cast by **members present** and entitled to vote on the resolution, and

surplus assets mean, any assets of the **company** that remain after paying all debts and other liabilities of the **company**, including the costs of winding up.

Tiers of Membership means, the level of membership a **member** holds, that defines their voting rights.

72. Reading this constitution with the Corporations Act

- 72.1 The replaceable rules set out in the **Corporations Act** do not apply to the **company**.
- 72.2 The **Corporations Act** overrides any clause in this constitution which is inconsistent with that Act.
- 72.3 A word or expression that is defined in the **Corporations Act** or used in that Act and covering the same subject, has the same meaning as in this constitution.

73. Interpretation

In this constitution:

- (a) the words 'including', 'for example', or similar expressions mean that there may be more inclusions or examples than those mentioned after that expression, and
- (b) reference to an Act includes every amendment, re-enactment, or replacement of that Act and any subordinate legislation made under that Act (such as regulations).